

A COMMUNITY WHICH EXCELS AND IS RECOGNIZED FOR...

- + PROVIDING FOR THE HEALTH, SAFETY, EDUCATION AND SOCIAL NEEDS OF OUR COMMUNITY.
- → PROTECTING THE ENVIRONMENT AND CONSERVING OUR VALUABLE NATURAL RESOURCES.
- + BUILDING A DIVERSE, STRONG ECONOMIC BASE WITH THE NEEDED INFRASTRUCTURE TO SUPPORT A QUALITY LIFESTYLE.
- + CREATING COOPERATIVE PARTNERSHIPS BETWEEN GOVERNMENT, BUSINESS, COMMUNITY ORGANIZATIONS AND OUR RESIDENTS.
- → MAXIMIZING PERFORMANCE AND COMMUNICATIONS TO PROVIDE EXCELLENT SERVICE TO OUR CUSTOMERS.

OUR MISSION

CONTRIBUTE TO ENHANCING AND ENSURING BREVARD'S QUALITY OF LIFE...
TODAY AND ALWAYS.

OUR VALUES

- + HONESTY
- ◆ LEADERSHIP
- ACCOUNTABILITY

- + OPENESS
- + QUALITY

INNOVATION

Geography

Brevard County, Florida, encompasses 1,557 square miles on the Atlantic Ocean near the mid-point of the Florida peninsula. Of the total area, 1,018 square miles is land, with the remaining 539 square miles representing inland waterways. The County is approximately 72 miles from north to south and approximately 20 miles inland from the Atlantic Ocean, with the St. Johns River forming its western boundary. The County is bordered on the north by Volusia County, on the west by Orange and Osceola Counties and on the south by Indian River County. The County is located approximately halfway between Jacksonville and Miami, Florida. The City of Titusville, the County seat, is 40 miles east of Orlando.

In 2017, the County had an estimated population of 589,162 and a labor force of 271,905. The local diversified economy includes manufacturing of electronic equipment, the Kennedy Space Center, citrus production, agriculture and tourism. Major private employers include: Health First, Inc., Harris Corporation, Northrop Grumman Corporation, Parrish Medical Center and Rockwell Collins, Inc.

Form of Government

Brevard County was established by an act of the state legislature in 1854, incorporating all of what had been St. Lucie County and became the 25th of the 67 counties in the State of Florida. The Constitution of Florida gives the power of home rule to chartered local governments. A charter gives to a community the direct constitutional power to pass its own local laws, and to restructure and establish a government responsive to the needs and wishes of its citizens without the permission of the State Legislature. In November, 1994, the voters of Brevard County adopted the County's Home Rule Charter. On January 1, 1995, all authority of the Charter became effective.

The Board of County Commissioners is composed of five-member Board. The Board of County Commissioners is the legislative and governing body of the County. There are five County Commission electoral districts. Each district will elect one Commissioner. The Commission itself elects a Chairman and Vice-Chairman who serves as a presiding officer.

The Board of County Commissioners appoints a County Manager and a County Attorney. The County Manager is responsible for the administration of the County government. The County Attorney is responsible for the legal services for County government.

In addition, the Charter provides for the elected County Officers of: the Sheriff, the Property Appraiser, the Tax Collector, the Clerk of the Courts, and the Supervisor of Elections.

Services Funded

The County funds essentially all services normally provided by a large urban county including, but not limited to:

Affordable Housing

Agriculture and Extension Services

Airports

Circuit and County Courts

Comprehensive Planning/Control

Conservation and Resource Management

Consumer Protection Services

Court Alternative Services
Economic Development Services

Emergency 9-1-1 Communications

Emergency Management

Emergency Medical and Ambulance Services

Facilities Support Fire Protection

Geographic Research Services

Health and Social Services

Law Enforcement

Law Library with Public Access

Legislative Services

Mosquito Control

Parks and Recreation Facilities/Services

Protective Inspections

Public Communications Services

Public Elections

Public Library System

Public Records Management

Public Transportation

Road Construction and Maintenance Solid Waste Management Services

Surface Water Quality Improvement

Tax Collections

Tourism Development

Urban Redevelopment

Water/Wastewater Utilities

In addition to providing support for its own direct service agencies, the County's Facilities Construction program, Facilities Management program, Human Resources Office, Purchasing Services, Risk Management and Self-Insurance program, Information Technology, and Fleet Services provide services to other governmental agencies on a fee-for-services basis.

Service Contracts to Private Sector or Not-For-Profit Agencies

In order for Brevard County to reduce costs, the County has looked to the private sector and community-based organizations to provide goods and services in a more cost effective manner. This has enabled the County to save money and to re-allocate resources in an effort to meet the growing demands of the community. The following services are currently being purchased by the County:

- 24-Hour Crisis Line
- Alcohol-Drug Abuse Treatment Services
- Auditing Services
- Automotive Body Repair/Paint
- Banking Services
- Biomedical Waste Collection
- Building Maintenance (pest Control, Electrical HVAC, Mechanical, Plumbing Services)
- Building Security Service
- Contractor Licensing Testing
- Countywide Non-Emergency Ambulance Services
- Debt Collection Services
- Deceased Removal and Transport Services
- Developmental Disabled Services
- Engineering Materials Testing
- Facilities Design and Construction
- Food Concession Golf Courses
- Fuel Island Repair and Inspection Services
- Garbage Collection
- Golf Course Maintenance
- Indigent Dental and Primary Health Care
- Janitorial Services
- Laboratory Analysis of Water Quality
- Laboratory Services

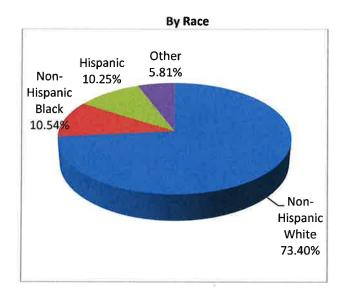
- Landscaping, Lawn and Retention Pond Maintenance
- Landfill Stormwater Collection and Gas Systems Repair
- Library System Courier Services
- Mail Courier and TDC Fulfillment Services
- Medicaid Public Transit
- Mulching of Lawn Trash
- Printing and Publications
- Processing of Library Materials
- Professional Engineering Services for Coastal, Environmental Civil and Stormwater Dredging Services
- Radio Maintenance
- Recreation Instruction
- Recycling Collection
- Right-of-Way Mowing
- Road Design and Construction
- Space Coast Area Transit Marketing Services
- Space Coast Area Transit Van Pooling
- Space Coast Area Transit Vehicle Maintenance
- Services for Elderly and Alzheimer's Patients (Meals, Chore Service, Home Repair)
- Spouse Abuse Shelter Operation
- Temporary Employment Services
- Tourism Development Advertising, Website and Promotional Services
- Towing Services
- Traffic Signal Installation
- Traffic Striping

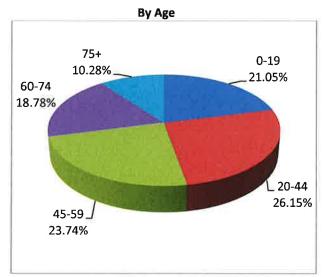
Population

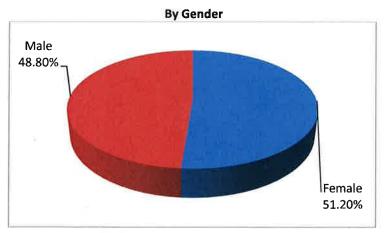
Brevard is the tenth most populous of Florida's 67 counties with approximately 2.8% of the State's total population. In the past decade, the County's population has increased by 6.3%. As of 2017, Brevard County has a population density of 566 citizens per square mile.

Year	Brevard County Population	Brevard County Annual Increase	Florida Population	Florida Annual Increase
2008	536,314	0.4%	18,423,878	0.8%
2009	536,357	0.0%	18,537,969	0.6%
2010	543,376	1.3%	18,801,310	1.4%
2011	544,224	0.2%	19,083,482	1.4%
2012	547,161	0.5%	19,320,749	0.1%
2013	550,823	0.7%	19,266,706	1.0%
2014	556,885	1.1%	19,893,297	3.3%
2015	568,088	2.0%	20,271,272	1.9%
2016	579,130	1.9%	20,612,439	1.7%
2017	589,162	1.7%	20,984,400	1.8%

Source: U.S. Census Bureau



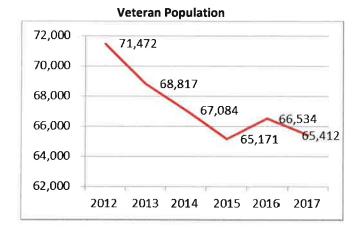


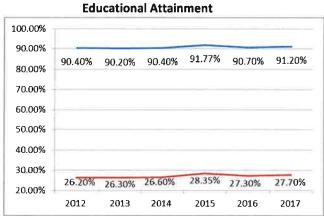


Brevard is comprised of 16 cities and towns and the unincorporated area. The 2016 estimated populations for the cities and towns are:

City/Town	Population	City/Town	Population	
Palm Bay	110,623	Cape Canaveral	10,213	
Melbourne	80,953	Indian Harbour Beach	8,468	
Titusville	46,389	Grant-Valkaria	4,142	
Rockledge	26,506	Melbourne Beach	3,087	
West Melbourne	21,360	Malabar	2,866	
Cocoa	18,982	Indialantic	2,820	
Cocoa Beach	11,292	Palm Shores	1114	
Satellite Beach	10,504	Melbourne Village	668	

Source: UF - Bureau of Economic and Business Research





Property Values

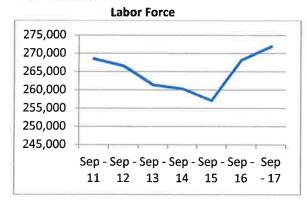
The County's taxable assessed valuations for countywide tax purposes for the last ten years have been as follows:

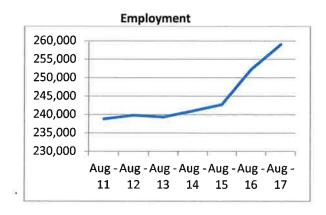
Fiscal Year	Countywide Taxable Property Value	Change From Prior Year	New Construction in Current Year
2008-2009	\$37,912,076,087	(\$2,800,697,976)	\$1,225,240,705
2009-2010	\$33,337,685,899	(\$4,574,390,188)	\$444,401,981
2010-2011	\$29,104,449,212	(\$4,233,236,687)	\$305,102,302
2011-2012	\$24,875,931,599	(\$4,228,517,613)	\$210,398,625
2012-2013	\$24,622,309,982	(\$253,621,617)	\$185,650,571
2013-2014	\$25,739,437,801	\$1,117,127,819	\$201,639,416
2014-2015	\$27,982,368,405	\$2,242,930,604	\$1,083,389,416
2015-2016	\$29,651,180,137	\$1,668,811,732	\$398,657,471
2016-2017	\$31,906,496,454	\$2,255,316,317	\$510,486,362
2017-2018	\$34,478,856,166	\$2,572,359,712	\$380,108,570
2018-2019	\$37,664,300,444	\$3,185,444,278	\$582,744,368

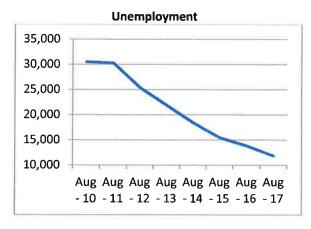
Economic Overview

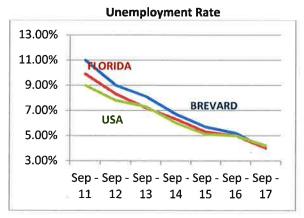
According to the Summer-Fall 2017 edition of the Economic Review published by the Economic Development Commission of Florida's Space Coast, Brevard County's economy, "Recently, Brevard County ranked second for the fastest job-growth in the U.S., according to the Bureau of Labor Statistics." As of January 2018, Brevard's labor force increased 0.3% over the same period last year. Employment increased 1.2% in January 2018 as compared to January 2017. As of January 2018, year-to-date, Brevard's building permits units increased 3.6% and their value decreased 3.3%.

Labor Statistics









Employment by Industry

The following table represents the County's 2017 non-agricultural employment by industry:

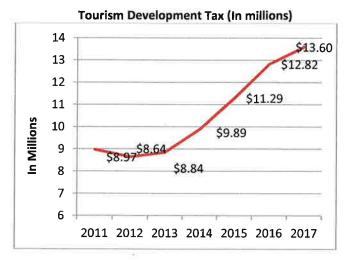
Industry	2017 Employment (add 000's)	% of Employment
Trade, Transportation and Utilities	35.6	17.2%
Educational and Health Services	34.7	16.8%
Professional and Business Services	28.5	13.8%
Total Government	27.9	13.5%
Leisure and Hospitality	26.7	12.9%
Manufacturing	23.6	11.4%
Mining, Logging & Construction	13.2	6.4%
Other Services	6.4	3.1%
Financial Activities	7.5	3.6%
Information	2.5	1.2%
Total Brevard County	206.6	100.0%

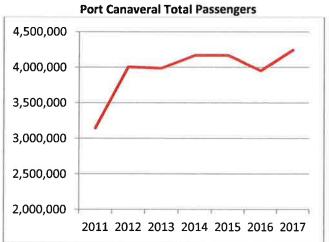
Top County Employers

Top County Taxpayers

Employer	# of Employees	Taxpayer	Taxes
Brevard County School Board	9,520	Florida Power & Light	\$24,221,385
Health First	7,800	Harris Corporation	\$ 4,035,083
Harris Corporation	5,890	Plant Oleander Power Project	\$ 2,755,111
Board of County Commissioners	2,380	City of Melbourne Airport Authority	\$ 2,646,095
US Department of Defense	2,170	AT & T Florida	\$ 1,869,775
NASA	2,067	Health First Physicians Real & Estate LLC	\$ 1,752,474
Eastern Florida State College	1,590	Walmart Stores, Inc.	\$ 1,662,045
Rockwell Collins, Inc.	1,410	Brighthouse Networks LLC	\$1,588,169
Florida Institute of Technology.	1,280	Florida East Coast Railway	\$ 1,186,128
Brevard County Sheriff's Office	1,175	Rockledge HMA Medical Group LLC	\$ 999,681

Tourism





Basic Information on Property Taxes

In Florida the assessed value and related taxable value of all property is determined as of January 1st of each year. Ad valorem taxes are levied by the various taxing authorities on a millage basis. One (1) mill is equal to \$1.00 per \$1,000 of taxable value. The amount of taxes on each property is determined by multiplying the taxable assessed value of the property divided by 1,000 by the millage levied. See the example given below.

Exemptions

In Florida, property taxes cannot be levied against the entire assessed value of the property, if a property exemption has been granted. Some of the more frequently used exemptions are:

Homestead - For all permanent residents of Florida, the first \$25,000 of value of an owner-occupied residence is exempt. **Additional Homestead Exemption** - Every property that receives an advalorem homestead exemption is also entitled to an additional exemption of up to \$25,000. The additional exemption is applied to the assessed value greater than \$50,000. This additional exemption does not apply to school taxing districts.

Government - All property owned by a government is exempt.

Widowed Persons - In addition to any other exemptions, an additional \$500 in value is exempt if the residential owner is a widowed permanent resident.

Disability - In addition to any other exemptions, an additional \$500 in value is exempt for totally and permanently disabled or blind residents.

Disable Veteran – In addition to other exemptions, an additional \$5,000 exemption for Veterans with a service connected disability rate between 10% and 100%.

Institutional - All properties of non-profit organizations used for literary, scientific, educational or charitable purposes are exempt.

Senior Citizen - In addition to all other exemptions, income eligible senior citizens may receive an exemption, not to exceed \$25,000, from the local governing body.

Computing Property Taxes

To compute the property tax on a parcel, you need to know three factors: the assessed value as determined by the Property Appraiser; the amount of the value which is not subject to the tax, also known as exemptions; and the millage rate at which the property tax is to be levied. For example:

A single-family residence in unincorporated Brevard County with a median taxable value of \$150,000 and entitled to the Homestead Exemption (\$25,000) and the Additional Homestead Exemption (\$25,000).

Taxable Property Value

\$100,000

Divide the Taxable Property Value by 1,000

\$100.00

Then multiply this result by the millage to be levied. For example, using a countywide aggregate millage rate of 6.3268, the countywide property tax for this property would be:

\$100.00 X 6.0349 mills = \$603.49

The General Countywide, Library District, Mosquito Control and Environmentally Endangered Lands millages (tax rates) are assessed on all taxable property valuations in Brevard County. Millages for Fire Control, Law Enforcement and Road and Bridge (by Commission District) are assessed on properties in the unincorporated areas of the County. Recreation District millages are geographically levied.

BREVARD COUNTY, FLORIDA -MILLAGES AND TAXABLE PROPERTY VALUES - FY 2018-2019 Adopted September 25, 2018

							FW 2045 2045			
	age			FV 3040 3040	EV 2040 2040		FY 2018-2019			FY 2018-2019
	Millage	EV 2010 2010	EV 2047 2040	FY 2018-2019	FY 2018-2019		Adopted		FY 2018-2019	New
	5	FY 2018-2019 Rolled-Back		Certified Gross	New Construction	FY 2018-2019	Millage Rates		Revenue	Construction
Tax District or Unit	Voted		Adopted	Taxable Property	Gross Taxable	Adopted	Compared to FY	FY 2018-2019	Compared to FY	Gross Tax
Tax District or Offic	>	Millage Rates	Millage Rates	Value	Property Value	Millage Rates	2017-2018	Tax Revenues	2017-2018	Revenues
General Revenue - Countywide		3.8964	4.1550	£33 554 300 444	ATON TAX 250		4			
Library District		0.4645	4.1550	\$37,664,300,444	\$582,744,368	3.9456	(5.04%)	\$148,608,264	\$5,348,617	\$2,299,276
Mosquito Control District	v 		0.4982	\$37,963,379,015	\$582,744,368	0.4731	(5.04%)	\$17,960,475	\$641,580	\$275,696
Fire Control MSTU	V	0.1835	0.1968	\$37,963,379,007	\$582,744,368	0.1869	(5.03%)	\$7,095,356	\$254,010	\$108,915
	V	0.6372	0.6816	\$18,500,107,277	\$276,204,279	0.6504	(4.58%)	\$12,032,470	\$425,113	\$179,643
Recreation District #1 MSTU		0.5880	0.6308	\$4,848,744,129	\$88,049,296	0.5995	(4.96%)	\$2,906,822	\$112,106	\$52,786
Recreation Dist. #4 O & M	V	0.6792	0.7114	\$3,961,431,962		0.6892	(3.12%)	\$2,730,219	\$106,314	\$36,793
TICO Airport Authority		300	(*)	\$15,723,459,874	\$172,621,233	-		\$0	\$0	\$0
Law Enforcement MSTU		1.0689	1.1438	\$17,117,331,167	\$205,167,187	1.0925	(4.49%)	\$18,700,684	\$608,876	\$224,145
Road & Bridge Dist. #1 MSTU		0.6422	0.6870	\$3,231,909,457	\$27,476,163	0.6554	(4.60%)	\$2,118,193	\$61,593	\$18,008
Road & Bridge Dist. #2 MSTU		0.2422	0.2597	\$4,066,096,626	\$30,865,560	0.2472	(4.81%)	\$1,005,139	\$28,363	\$7,630
Road & Bridge Dist. #3 MSTU		0.2534	0.2715	\$1,829,041,692	\$8,067,786	0.2592	(4.53%)	\$474,088	\$11,788	\$2,091
Road & Bridge Dist. #4 MSTU		0.2606	0.2782	\$5,078,389,816	\$118,818,385	0.2664	(4.24%)	\$1,352,883	\$59,040	\$31,653
Road & Bridge Dist. #5 MSTU		0.3722	0.3979	\$1,493,068,997	\$6,185,278	0.3811	(4.22%)	\$569,009	\$14,137	\$2,357
Rd & Brdge Dist #4 MSTU N Beaches		0.2485	0.2667	\$607,752,440	(\$1,007,596)	0.2545	(4.57%)	\$154,673	\$2,918	(\$256)
Rd & Brdge Dist #4 MSTU MISo.		0.1219	0.1327	\$172,677,438	\$1,691,442	0.1235	(6.93%)	\$21,326	\$637	\$209
Environ. Endangered Land ('04)	v	0.0575	0.0617	\$37,963,379,007	\$582,744,368	0.0641	3.89%	\$2,433,453	\$288,580	\$37,354
PSJ/CanGroves Recreation MSTU	ν	0.3310	0.3509	\$1,518,348,720	\$6,719,168	0.3377	(3.76%)	\$512,746	\$12,864	\$2,269
N. Brevard Special Recreation Dist.	V	0.2069	0.2230	\$2,975,020,938	\$79,642,327	0.2425	8.74%	\$721,443	\$123,664	\$19,313
Merritt Island Recreation MSTU	v	0.3008	0.3223	\$3,263,021,424	\$26,090,229	0.3387	5.09%	\$1,105,185	\$132,101	\$8,837
S. Brevard Special Recreation Dist.	ν	0.2753	0.2956	\$21,810,829,966	\$405,978,983	0.3116	5.41%	\$6,796,255	\$925,479	\$126,503
								, -,,		¥===,000
Sub - Total Operating								\$227,298,681	\$9,157,778	\$3,433,222
								,	, . , ,	, -,,
Environ. Endangered Land ('04)	v	0.0843	0.0908	\$38,098,809,521	\$582,744,368	0.0843	(7.16%)	\$3,211,730	\$39,036	\$49,125
PSJ/CanGroves Recreation MSTU	v		:≝:	\$1,519,963,430	\$6,719,168	(€)		\$0	\$0	\$0
N. Brevard Special Recreation Dist.	v	0.5336	0.5770	\$2,985,357,086	\$79,642,327	0.5575	(3.38%)	\$1,664,337	\$111,218	\$44,401
Merritt Island Recreation MSTU	v	0.4455	0.4777	\$3,265,861,874	\$26,090,229	0.4613	(3.43%)	\$1,506,542	\$62,600	\$12,035
S. Brevard Special Recreation Dist.	V	0.2820	0.3044	\$21,919,804,369	\$405,978,983	0.2884	(5.26%)	\$6,321,672	\$229,442	\$117,084
							, , ,			, ,
Sub - Total Debt Service								\$12,704,280	\$442,295	\$222,646
Total Operating and Debt Service								40.40.000.000	40 500 5	40.00-00-
Total Operating and Debt Service								\$240,002,961	\$9,600,073	\$3,655,868

Aggregate FY 2017-2018 (CURRENT) Operating Millage
Aggregate FY 2018-2019 ROLLED BACK/FORWARD Operating Millage
Aggregate FY 2018-2019 Adopted Operating Millage
Aggregate FY 2018-2019 Adopted Operating Millage
Percent Change from FY 2017-2018 Aggregate ROLLED BACK/FORWARD Operating Millage
Percent Change from Aggregate FY 2017-2018 (CURRENT) Operating Millage
-4.61%

Budget Philosophy and Development Process

General Philosophy

The Brevard County government is committed to enhancing and ensuring the quality of life of Brevard's residents and guests by funding governmental services which provide for the health, safety and education and social needs of our community. We also seek to protect the environment and conserve our valuable natural resources while attracting a diverse, enduring economic base and to provide the needed infrastructure to support the desired quality lifestyle. County leadership strives to accomplish this vision within limited available resources and only as a last resort consider increasing taxes or fees.

Statutory Requirements

Brevard County's Budget is based upon a fiscal year beginning October 1 and ending September 30. Fiscal Year 2018-2019 begins October 1, 2018, and ends September 30, 2019. The County's Budget is developed in accordance with Chapters 129 and 200 of the Florida Statutes. Chapter 129, Florida Statutes, provides directions for budget development; and Chapter 200, Florida Statutes, provides specific direction for the annual levy of property taxes. Additionally, the County complies with requirements of the Brevard County's Charter.

Budget Composition

The County's Budget represents the planned disposition of all available financial resources at the program level within all governmental and proprietary funds. The budget is adopted by the Board of County Commissioners as the financial plan for the County's operational and capital needs for the fiscal year.

Basis of Accounting

The basis of accounting refers to the recognition of transactions (primarily revenue and expenditures) for financial reporting purposes in accordance with generally accepted accounting principles (GAAP). Brevard County's budget utilizes a basis for accounting that is the same as that used for actual results as depicted in the Comprehensive Annual Financial Report (CAFR) at the fund level.

The County's basis for accounting for its Governmental Funds (General, Special Revenue, Debt Service, and Capital Projects) is the modified accrual basis, which utilizes a hybrid mix of cash and accrual basis accounting. Revenues are recognized in the accounting period in which they become measurable and available to pay for current liabilities. Expenditures are recognized in the accounting period in which services or goods are received and liabilities are incurred and will be paid with currently available resources.

The County's Proprietary Funds (Enterprise and Internal Service) use the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized in the accounting period in which they are incurred.

Basis of Budgeting

As indicated above, the County's basis of budgeting is the same as the basis for accounting. As a result, Governmental Funds budgets are prepared using a modified accrual basis of accounting and Proprietary Funds budgets utilize the accrual basis of accounting except that the acquisition of assets and payment of liabilities are budgeted in the same manner as expenditures.

Other differences between the basis of budgeting and the basis of accounting for Proprietary Funds include; depreciation and other non-cash expenditures are not budgeted; the liability for accumulated employee unpaid sick and annual leave and other post-employment benefits (OPEB) is recorded in its entirety in CAFR's Statement of Net Assets, whereas the budget reflects only the current year liability as an appropriation.

Budget Control

Budget control is maintained by an encumbrance system wherein purchase orders or contracts reduce budget balances prior to the release of funds to vendors. Purchase orders or contracts which exceed account balances are not released until budget adjustments are made and approved. All appropriations, including encumbrances, lapse at the end of the fiscal year.

Provision is made in the budget on a fund-by-fund basis for a five percent reduction in the estimated revenue of Governmental Funds as required by Florida Statutes before such estimated revenue is deemed available for appropriation.

Florida Statutes, Chapter 129, requires that 100% of each fund's net expendable assets be recognized on the receipt side of the budget. Any net expendable assets to be retained by that fund at the end of the budget year must be reserved on the appropriation side of the budget. This has the effect of requiring that fund balances are included in the budget on the receipt side as "balance forward" and on the appropriation side as a reserve.

GENERAL INFORMATION FISCAL YEAR 2018-2019 BUDGET DEVELOPMENT CALENDAR

DATE	EVENT							
January 12, 2018	Cost Allocation Plan: Data due from Sourcing Agencies							
January 22, 2018 -	Cost Allocation Plan: Source Data Reviewed, Validated and Adjusted (as necessary)							
February 5, 2018								
February 6, 2018 -	Cost Allocation Plan: Budget Office Reviews Data and Methodology with Consultant							
February 17, 2018								
February 15, 2018	Budget Workshop, 1:00 p.m., Florida Room							
February 19, 2018 -	Budget Development Training with Departments as Requested							
March 2, 2018								
February 27, 2018	Budget Office and Departments to Review, Analyze, and Validate ZPERCOST for Peronnel Expenditu Estimating							
February 27, 2018	Budget Office and Departments Begin Forecasting Revenues and Expenditures							
March 5, 2018	Departments Submit Internal Fees/Charges to Budget Office for Review and Budget Prep Inclusion							
March 12, 2018	Mid-Year Budget Supplement BCRs Due to the Budget Office							
March 13, 2018	Budget Kick-Off: Guidelines, Forms Review - 9:00 a.m., Space Coast Room							
March 15, 2018	Board Workshop, 1:00 p.m.							
March 23, 2018	Budget Office Posts Personnel Cost Plan in SAP							
March 23, 2018	SAP Open for Budget Entry, Version 94							
April 2, 2018	Budget Office Prepares/Submits Mid-Year Supplement Ad to Florida Today for April 21 Publication							
April 6, 2018	Cost Allocation Plan: Budget Office Analyzes and Formulates Charges; Final Cost Allocation Plan Distributed to Departments Upon County Management Review							
April 10, 2018	Mid-Year Budget Supplement Agenda and BCRs to Board for approval							
April 30, 2018	Requested Budget Due for all Departments: Includes Complete SAP Entry, Budget Forms, and CIP							
1 1	Uploaded to SharePoint							
May 1, 2018	Submission of Supervisor of Elections Budget							
May 14, 2018 -	Departments Review Requested Budgets with Assistant County Managers and Budget Analysts;							
May 25, 2018	Required changes made to SAP and Budget Documents							
June 1, 2018	Submission of Property Appraiser's, Clerk's and Sheriff's budgets							
June 1, 2018	Preliminary Certified Tax Roll Received from Property Appraiser							
June 4, 2018 -	Department Budget Meetings with County Management (Departments, Constitutional Officers and							
June 15, 2018	Court Operations) - Revise Requested Budget Packages as Required							
July 1, 2018	Receive Certification of Property Values from Property Appraiser							
July 13, 2018	Recommended FY 2018-2019 Budget (Operating and CIP) submitted to County Commissioners							
July 24, 2018	Board sets Tentative FY 2019 Ad Valorem Millages and Provides Public Hearing dates to the Property Appraiser							
August 1, 2018	Submission of the Tax Collector's budget							
August 6, 2018	Changes to Operating and CIP Budgets Completed in SAP and Applicable Budget Forms Revised							
August 7, 2018	Melbourne-Tillman Water Control District Meeting: Budget Approval							
August 20, 2018	Agenda Reports for Fee and Assessment Resolutions Due to the Budget Office for Departments							
	Present at the First Public Hearing (Sept. 11, 2018)							
August 24, 2018	Property Appraiser mails TRIM Notices to Homeowners							
August 24, 2018	Distribution of the Revised Tentative Operating and Capital Improvement Budget Changes							
September 11, 2018	First Public Budget Hearing 5:30 P.M. Board Room							
September 10, 2018 -	Prepare Ad for Second Public Hearing							
September 14, 2018								
September 21, 2018	Publish Budget Hearing Ad for Final Public Hearing							
September 25, 2018								
September 28, 2018	Millage Resolutions Provided Electronically by Clerk's Office to Florida DOR, Property Appraiser and Tax Collector							
October 1, 2018	Implementation of the Adopted Budget							

Budget Development and Implementation

Introduction

The budget is the ultimate policy document. It is, in its simplest form, the application of resources to the priorities of the organization. The development, approval, and execution of Brevard County's Annual Budget is essentially a year-round process that involves the understanding of financial forecasts and legislative impacts; review of property valuation and CPI change impacts; alignment of Board priorities and direction emanating from committees, budget workshops and other input; analysis of community opinion received through social media; and recognition of the service needs and requests from the County's stakeholders and Charter Officers.

The development of the budget includes not only the alignment of resources to meet the Boards' priorities, but to also achieve the overarching mission and vision of the organization.

Development

On February 15, 2018, the Board of County Commissioners held a Budget Workshop to provide guidance, direction and priorities for the development of the Fiscal Year 2018-2019 budget. The FY 2018-2019 Budget Manual and other budget development instructions were provided to all County agencies in March 2018, and the official Budget Kick-Off took place on March 13, 2018. Concurrently, in the March to May time period, all operating agencies developed their respective FY 2018-2019 requested budgets. Simultaneously, the Budget Office reviewed and established revenue estimates for all major sources of revenue not directly related to specific programs. Brevard County utilizes a blended approach to budget development that incorporates multiple budgeting methodologies, thus mitigating the limitation of each method. The budgeting methods that are utilized are; program, performance, line-item and zero based budgeting. The development of budgets includes analyzing historical trends and current service levels, incorporating required program/service level changes, requests for new or reduction in positions, travel appropriations, capital outlay requests and capital improvement projects, and implementation of program/mission information along with outcome measurements.

The County Manager, as head of the Executive Department, and County Budget Officer, conducted a review of all the requested budgets on an agency-by-agency basis in June 2018. After adjustments, updating revenue estimates and other changes as required, a proposed balanced budget was delivered to the Board of County Commissioners on July 13, 2018, within the guidelines as required by Chapter 129, Florida Statutes. Included in this Proposed Budget were recommended ad valorem tax rates based on the Property Appraiser's certifications of taxable property values, which were received on June 29, 2018.

The Board of County Commissioners approved the proposed ad valorem tax rates at a public hearing on July 24, 2018. A copy of the proposed tax rates were provided to the Property Appraiser, along with a schedule of the public hearings on the Budget that would conducted in September. In late August, the Property Appraiser provided a notice of proposed taxes and scheduled public hearings on the budget to each taxpayer.

Refinements in revenue estimates and program appropriations continued through September. The Board held its first public hearing on the budget and millage rates on September 11, 2018, at which the Board approved a tentative budget and rates. On September 25, 2018, the Board held its final public hearing, at which time the final FY 2018-2019 property tax rates, operating and capital budgets were adopted.

The FY 2018-2019 Adopted Budget became effective October 1, 2018.

Budget Changes after Adoption and Implementation

Florida Statutes direct that adoption of the Budget provides for regulation of the expenditures for and by the County and that the itemized expenditures have the effect of fixing the appropriations. The Budget shall not be amended, altered or exceeded except as provided by Florida Statutes.

Florida Statutes provide that the Budget may be amended at any time within the fiscal year at any regular meeting of the Board, as follows:

- 1. Appropriations may be decreased in any fund or specific appropriations may be increased, provided there is a corresponding decrease in another appropriation within the same fund so that the total appropriations for that fund are not increased.
- 2. Appropriations for a reserve account may be decreased and the appropriations for expenditures increased by a corresponding amount in the same fund.
- 3. A reserve for future construction, acquisition or improvement may be decreased and the funds specifically appropriated for the purpose for which the reserve was established.
- 4. A receipt from a source not anticipated in the Budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may be appropriated by the Board and expended for that purpose. This may be in addition to the appropriations already provided for in the Budget for that fund. Such receipts and appropriations shall be added to the budget of the proper fund.
- 5. Increases to the receipts of enterprise or internal service funds may be appropriated by the Board and expended for any lawful purpose of that fund. This may be in addition to the appropriations already provided for in the Budget for that fund.

Other changes which increase the appropriations for any fund are referred to as budget supplements. These increases in appropriations are approved by the Board after one public hearing. This procedure is generally followed by the County upon completion of the annual audit and reconciliation of the prior year annual financial statements.